

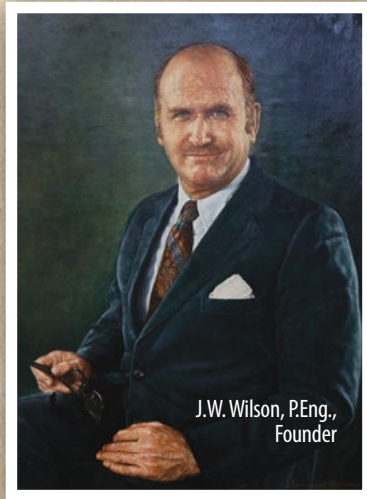
Engineering Success for 60 Years

1965
2025



Atlantic Industries Limited





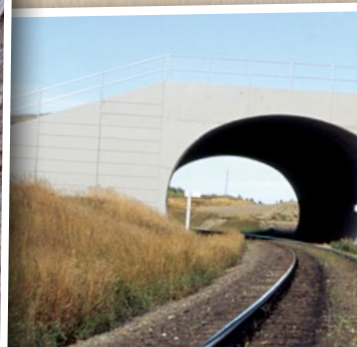
We've come a long way in the last 60 years

The year 2025 is a very special one for us all at Atlantic Industries Limited as we celebrate 60 years in business and look forward to many more. Milestones like this cause us to both appreciate our past accomplishments and increase the focus on our future goals. Sure, we've been successful, but it hasn't always been easy. Situations changed and we often had to go out and create our own opportunities — or, as I like to refer to it — engineer our own success.

Engineering and success have been part of our DNA since AIL's humble beginnings in 1965, when my father, the late John W. Wilson, founded the company in Dorchester Cape, New Brunswick — with a \$10,000 investment, a riveter and a staff of 10. It was a very small shop, as I recall when visiting it as a youngster. Dad shared a small front office with a secretary, Barb Bowser, while a lone salesman, Bill McEnery, sought business out on the road.



THE AIL GROUP OF COMPANIES



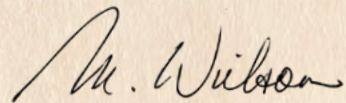
And we're focussed on a successful and sustainable future

From that rather modest start, we have grown steadily through a commitment to the development of new products and product enhancements, dependable field service and strategic acquisitions. Today, The AIL Group of Companies is a world leader in resilient and sustainable infrastructure solutions with locations across Canada, in the USA and with international licensees and partners. We have reinvested in our facilities with new equipment, robotics and solar-assisted manufacturing. And, we are committed to being carbon neutral by 2050.

Our strength has always been our talented people, and we could not have achieved our success without them. I look forward to getting down to engineering even more successes together.

Please take a moment to review this timeline of some of our more notable accomplishments and milestones over the last 60 years.

All the best,



Mike Wilson, P. Eng., CEO
The AIL Group of Companies



Engineering Success for 60 Years



Mid 1950s
Mining Engineer, John W. Wilson, moves to Sackville, NB, to manage a corrugated steel pipe plant for another company.

Early 1970s
AIL expands with Nova Scotia and Newfoundland operations.
AIL offers Hot Dip Galvanizing with a partner based in NS.



Late 1970s
After distributing similar product for several years, AIL develops and manufactures its own Bolt-A-Plate Structural Steel Plate.



1982
1988
1989
1992
Mike Wilson leads strategic acquisition of Koppers International (Canada) Limited, and moves to Ontario to become its President. Workforce now more than 200, with a nation-wide manufacturing and distribution network.

1992
Strategic planning process begins to develop and introduce new products.

Mid 1950s

1965

Early 1970s

1975

Late 1970s

1981

1982

1988

1989

1992

Rather than transfer with that company, John opens Atlantic Industries Limited (AIL) in Dorchester Cape, NB, with a \$10,000 investment, a riveter, a staff of ten and a Board of Directors, comprised of shareholders and business people from across Canada.



1975
John W. Wilson's son, Mike Wilson, graduates as a Civil Engineer from the University of New Brunswick and takes a job as a project engineer with the Alberta Department of Transportation.

1981
Mike Wilson returns to AIL in Dorchester Cape to work with his father and develop a strategic plan to grow the business.

1982
AIL diversifies with Mike Wilson becoming General Manager of a division.

1988
Mike Wilson designs and builds a galvanizing plant at Dorchester Cape. AIL workforce now has over 100 employees.



1989
Chairman of the Board, John W. Wilson, retires as President and hands over the reins of the firm to Mike Wilson, then 38.





AIL introduces and patents deep-corrugated Super-Cor, the world's strongest corrugated steel plate.



AIL cultivates strategic distributor relationship with Big R Manufacturing, LLC, in Greeley, CO, a major modular steel bridge manufacturer serving the western US market.



AIL negotiates the purchase of Big R Manufacturing, which was about half the size of AIL.

AIL develops strategic licensee in Australia.



Strategic Super-Cor licensing agreement is established with Pyungsan for Korean market.



AIL launches its own MSE wall system, Atlantic Wire Walls.



THE AIL GROUP OF COMPANIES



The AIL Group of Companies is formed.

The AIL Group acquires T&B Structural Systems of Fort Worth, TX, an established MSE wall engineering company.

AIL Group sets up AIL MINING team to sell to international mining sector.

1993

1995

1996

Late 1990s

2001

2002

2004

2006

2007

2008

AIL enters into MSE retaining wall business.



After distributing a similar product for several years, AIL develops and manufactures its own Dur-A-Span Structural Aluminum Plate.



Strategic Super-Cor licensing agreement is established with ViaCon for European market.



The AIL Group acquires the pipe and plate business from Australian mining specialist, Ingal Civil Products, and renames it Atlantic Civil Products Pty Ltd.



AIL International is formed by The AIL Group to better serve international markets and licensees.

Big R Manufacturing, LLC, announces corporate name change to Big R Bridge.

Big R Bridge launches its patented Tunable Bridge design.





Atlantic Wire Walls expanded line is rebranded as Vist-A-Wall MSE Structural Wall Systems.

AIL is recognized as Canadian Innovation Leader with an NRC-IRAP Award (National Research Council).



Develops Ultra-Cor, which surpasses Super-Cor as the world's strongest structural plate.

Enters the sound barrier wall market with the strategic acquisition of HLH Sound Walls and the creation of the AIL Sound Walls Division.

Develops Grid-Strip soil reinforcement technology to improve the efficiency of Vist-A-Walls.



In a strategic move to pool strengths and capitalize on growth opportunities, Vist-A-Wall Systems becomes a division of Big R Bridge.



AIL marks 50 years in business with a cross-Canada tour of employee events.

2009

2010

2011

2012

2013

2014

2015

Expansion of Big R Bridge with a new facility in Forth Worth, TX, to manufacture Super-Cor and Bolt-A-Plate.



The AIL Group of Companies sells Atlantic Civil Products to Rocla Pty Ltd, a leading Australian supplier of concrete solutions to the building and construction industry.

Atlantic Civil Products becomes an AIL licensee under its new owner.

The AIL Group of Companies purchases and restores a Sackville, NB, heritage building for its new corporate office.

T&B Structural Systems, Inc. is rebranded as Vist-A-Wall Systems LLC to better support the company's position as an international leader in MSE wall design and construction.

Big R opens Eastern US bridge plant in Abingdon, VA.



AIL launches branding extension to better support its position as Canada's Bridge & Infrastructure Company.

Mike Wilson's son, Riley Wilson, joins The AIL Group, working for Big R Bridge.

AIL begins promoting a new Geotextile Reinforced Soil (GRS) Bridge technology to the resource road industry.

AIL International aligns with Algonquin Bridge to grow exclusive Canadian distributorship of Mabey Modular Panel Bridges.





AIL wins Exporter of the Year Award for Ultra-Cor and earns Guinness World Record for the largest buried metal bridge in Dubai.



Unprecedented modernization/expansion of AIL's and Algonquin's Ontario manufacturing facilities, including robotics and solar-assisted manufacturing.

Algonquin Bridge earns Quality Certification from Canadian Institute of Steel Construction.



AIL enters HDPE pipe market and builds new manufacturing facility in Sackville, NB.

AIL Group is certified as a Great Place to Work.

AIL Sound Walls launches product innovations: GeoSonic, Concrete-Free Foundations; Apex, Angle-Top Sound Cove Solution and Visia, Transparent Acrylic Panel Solution.



AIL Group now has 12 locations across Canada and a number in the US.

AIL Group celebrates 60 years in business.

AIL Group donations support the John W. Wilson Heavy Structures Lab at Dalhousie University.

AIL earns Canada's Best Managed Companies designation.

AIL Group sells Big R Bridge to Contech Engineered Solutions.

AIL opens plant in Kenora, ON.

2017

2018

2019

2020

2021

2022

2023

2024

2025

Algonquin Bridge opens new manufacturing facility in Thorndale, ON.



AIL Sound Walls launches XL Series product innovation with panels up to 16' long.

AIL Group launches Family Education Grants in support of employees' family members.



AIL opens new head office in Cambridge, ON.

AIL Group launches "Net Zero Emissions by 2050" initiative.



AIL wins three NCSA Project of the Year Awards for Ultra-Cor projects.

AIL Group maintains Canada's Best Managed Companies Gold Standard designation by requalifying for the sixth consecutive year.

AIL co-convenes the international Buried Metal Bridges Symposium 2024-25 online series with Dalhousie University and Ohio University.



About The AIL Group of Companies

The AIL Group offers a wide range of resilient and sustainable infrastructure solutions engineered to deliver optimum performance and value. These include Structural Plate Bridges & Tunnels, Prefabricated Bridges, Modular Bridge Systems, Pipe & Drainage Solutions, Retaining Walls & Abutments and Sound Barrier Walls. By design, our solutions are easy to ship and install with minimal equipment and labour requirements.

The AIL Group is a proven project partner with dependable design, engineering and on-site support services. Together with our international licensees and partners, we bring a world of resources and expertise to projects in the transportation, public works, mining, energy, rail, forestry and development sectors.



Structural Plate Bridges & Tunnels



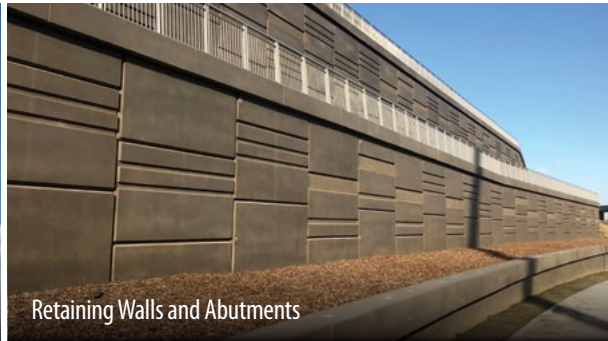
Prefabricated Bridges



Modular Bridge Systems



Pipe & Drainage Solutions



Retaining Walls and Abutments



Sound Barrier Walls



THE AIL GROUP OF COMPANIES



Atlantic Industries Limited



INTERNATIONAL



SOUND WALLS



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Thorndale, ON • Kenora, ON • Calgary, AB • Edmonton, AB • Westlock, AB • Armstrong, BC • Vancouver, BC • Decatur, GA